



COUNCIL MEETING

THURSDAY, 18 May 2023, 10AM

A meeting of Massey University Council will be held at the
PUKEAHU CAMPUS, BLOCK 5, H12 and online

Council Meeting - Part I

18 May 2023 10:00 AM



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Karakia timatanga – for opening a meeting

6. Allow one's spirit to exercise its potential

Tukua te wairua kia rere ki ngā taumata	Allow ones spirit to exercise its potential
Hei ārahi i ā tātou mahi me tā tātou whai i ngā tikanga a rātou mā	To guide us in our work as well as in our pursuit of our ancestral traditions
Kia mua kia ita	Take hold and preserve it
Kia kore ai e ngaro	Ensure it is never lost
Kia pupuri	Hold fast
Kia whakamaua	Secure it
Kia tina! TINA! Hui e! TĀIKI e!	Draw together! Affirm!

Register of Council Member Interests

Michael Ahie BBS (Hons) CMInstD	
Position	Council Member – Minister of Tertiary Education Appointee
Responsibilities	Chancellor People and Culture Committee Member Finance and Assurance Committee Member
Term	17 December 2012 – 16 June 2014 17 June 2014 – 31 December 2015 1 January 2016 – 31 December 2019 18 March 2020 – 17 March 2024 2014 – 2016 (Pro Chancellor) 2016 – 2023 (Chancellor)
Interests	
Chair	Spring Sheep Milk NZ Management Limited
Chair	Plant Market Access Council (PMAC)
Chair	IRD Risk and Assurance Committee
Chair	Kiwifruit Breeding Centre
Director and Shareholder	Clearwater Limited
Director and Shareholder	Jama Property Limited
Trustee	The Jama Trust
Member	Statistics New Zealand Risk and Assurance Committee

Ben Vanderkolk LLB (Cant.), IoD	
Position	Council Member
Responsibilities	Pro-Chancellor People and Culture Committee Chair
Term	Minister of Tertiary Education Appointee 29 August 2011 – 30 November 2012 1 December 2012 – 30 November 2016 1 January 2016 – 31 December 2018 1 April 2019 – 31 December 2021 1 January 2020 – 29 August 2023 (Pro Chancellor) Council Appointee 1 January 2022 – 29 August 2023
Interests	
Principal	BVA Limited - Palmerston North and Wellington
Director & Shareholder	BVA Limited
Director & Shareholder	I-arbitrate NZ Limited
Trustee	Massey University Foundation
Trustee	The VOC Investment Trust

Professor Jan Thomas, BSc Murd, BVMS Murd, MVS Melb, Ph.D. Murd, MACVS, FAICD, FAIM	
Position	Council Member – Council Appointee
Responsibilities	Vice-Chancellor Ex-officio Council member Finance and Assurance Committee member People and Culture Committee member
Term	23 January 2017 – 22 January 2022 23 January 2022 – 22 January 2027
Interests	
Chair	Universities New Zealand
Chair	Quality Assurance Council (UGC ex-officio member)
Director	Pets for Living Pty Ltd
Director	Snowgold Pty Ltd
Board Member	Riddet Institute
Board Member	Massey Foundation
International Reviewer	OAAA
Patron	Association for Tertiary Education Management

Ian Marshall BCom (<i>Natal</i>) CAANZ, FCA	
Position	Council Member – Council Appointee
Responsibilities	Council Member Finance and Assurance Committee Chair
Term	9 October 2014 – 31 December 2017 1 January 2016 - 8 October 2018 5 December 2018 – 9 December 2021 6 December 2021 – 5 December 2022 6 December 2022 – 30 June 2023
Interests	
Chair	Marlborough District Council Board Audit & Risk Sub-Committee
Director	Wools of New Zealand Limited Partnership
Independent Director	Massey Global Limited

Alistair Davis ONZM, LLB, BCA (VUW)	
Position	Council Member – Council Appointee
Responsibilities	Council Member People and Culture Committee Member
Term	17 May 2018 - 16 May 2022 20 May 2022 - 19 May 2026
Interests	
Senior Advisor	Toyota New Zealand
Chair	CMD Nominees Ltd (Toyota New Zealand's Pension Fund)
Member	Westpac NZ Sustainability Advisory Panel
Member	New Zealand Initiative
Examining Chaplain & Diocesan Advisor	Anglican Diocese of Wellington

Ross Buckley BBS, FCA, FCPA, CMInstD	
Position	Council Member – Minister of Tertiary Education Appointee
Responsibilities	Council Member
Term	1 January 2022 – 31 December 2025
Interests	
Non-Executive Director	ASB Bank
Non-Executive Director	Stride Property Group
Chair	ASB Bank Audit Committee
Chair	Service Foods Limited Board
Chair	Institute of Directors of NZ – Auckland Branch
Director	Investore Property Limited
Member	Investore Property Limited – Audit and Risk Committee
Member	Institute of Directors of NZ National Council
Member	ASB Risk and Compliance Committee
Member	ASB Bank Appointments and Remuneration Committee
Member	Stride Property Group Audit and Risk Committee

Angela Hauk-Willis MA (Freiburg im Breisgau)	
Position	Council Member – Minister of Tertiary Education Appointee
Responsibilities	Council Member
Term	18 March 2022 – 17 March 2026
Interests	
Principal	Angela Hauk-Willis Consulting
Director	FireSuper Trustee Ltd
Chair	Ministry of Transport Risk and Assurance Committee
Accredited Gateway Reviewer	The Treasury - Te Tai Ōhanga

Oriana Paewai	
Position	Council Member – Minister of Tertiary Education Appointee
Responsibilities	Council Member
Term	18 March 2020 – 17 March 2024
Interests	
Chair	Te Pae Oranga o Ruahine o Tararua Charitable Trust
Co-Chair	Regional Skills Leadership Group - Manawatū-Whanganui
Employee	Horizons Regional Council
Trustee	Aorangi Marae
Affiliated/Whānau	Manukura School – affiliated with members of the Governance Board/staff/and whānau of Rangitāne Iwi

Traci Houppa MNZM, MBA	
Position	Council Member – Vice-Chancellor Nominee
Responsibilities	Council Member
Term	1 April 2020 – 1 April 2024
Interests	
Chair	Federation of Māori Authorities (FOMA)
Chair	W3 Wool Unleashed Primary Growth Partnership
Chair	National Advisory Council on the Employment of Women
Chair	Hineuru Holdings Limited
Chair	Te Arawa Group Holdings Limited
NZ Co-Chair	Australia NZ Leaders Forum Indigenous Business Sector Group
Director	Chiefs Rugby Club Limited
Director	Ontario Teachers' Pension Plan NZ Forests Investment Limited
Director	New Zealand Trade and Enterprise
Director	Predator Free 2050 Limited
Member	Te Kawa Mataa
Member	STUFF Advisory Board
Member	NZ Public Service Te Hapai O Maori Advisory Group
Member	National Science Challenge Science for Technology and Innovation
Member	NZ Police Audit and Risk Committee

Professor Sarah Leberman MNZM, PhD (VUW), MA (Cantab.UK), MA (Applied) (VUW), CMIInstD	
Position	Council Member – Elected by Permanent Members of the Academic Staff
Responsibilities	Council Member Finance and Assurance Committee Member
Term	1 January 2020 – 31 December 2023
Interests	
Co-Chair & Co-Founder	Women in Sport Aotearoa

Nigel Barker MALP, BBS, CertATchg, Grad IFE	
Position	Council Member – Elected by Permanent Members of the Professional Staff
Responsibilities	Council Member
Term	1 January 2020 – 31 December 2023
Interests	
Managing Director and Shareholder	The Barkers Limited
Graduate Member	Institute of Fire Engineers
Member	Human Resources Institute of New Zealand
Member	Institute of Directors New Zealand
Member	Himatangi Beach Community Committee
Trustee	Himatangi Beach Community Trust
Trustee	Horowhenua Community Camera Trust

Minnie-Kalo Voi	
Position	Council Member – Elected by Students
Responsibilities	Council Member Finance and Assurance Committee Member
Term	8 December 2022 – 7 December 2024
Interests	
Residential Assistant	Massey University
National Vice President	New Zealand International Students Association
Co-Vice President	New Zealand Union of Students Association
Chair	New Zealand International Students Association National Representative Council Members
Member	Massey University BBus Program Representative
Member	Ako Aotearoa - Pacific Caucus Board
Member	Awapuni Rotary Club
Member	Melanesian Steering Committee Aotearoa



MINUTES OF MASSEY UNIVERSITY COUNCIL

**THE MEETING OF MASSEY UNIVERSITY COUNCIL
HELD AT THE MANAWATŪ CAMPUS, REFECTORY BUILDING
AND VIA VIDEOCONFERENCE**

on

THURSDAY 9 MARCH 2023 AT 9.00 AM

PART I

Present:

Chancellor Michael Ahie (Chair); Pro-Chancellor Ben Vanderkolk; Vice-Chancellor Professor Jan Thomas; Nigel Barker; Ross Buckley; Angela Hauk-Willis; Sarah Leberman; Oriana Paewai and Minnie-Kalo Voi.

In Attendance:

Academic Board Chair Associate Professor Claire Matthews; Provost Professor Giselle Byrnes; Director Governance and Assurance Jodie Banner; Executive Officer to Council Maryse Ropiha; DVC Students and Global Engagement Dr Tere McGonagle-Daly (Part I and Part II items 2.2 to 2.4 only) and three members of the public.

Apologies: Alistair Davis, Traci Houpapa and Ian Marshall.

1.0 PROCEDURAL MATTERS

1.1 KARAKIA/WHAKATAUĀKĪ/WELCOME

The Chancellor opened the meeting with a karakia and welcomed Council members present and everyone in attendance, including the three members of the public.

1.2 APOLOGIES

The apologies from Alistair Davis, Traci Houpapa and Ian Marshall were received as well as Minnie-Kalo Voi for lateness.

1.3 HEALTH AND SAFETY BRIEFING

The Director Governance and Assurance gave a health and safety briefing.

1.4 DECLARATION OF INTERESTS/REGISTER OF INTEREST

The Chancellor declared an interest as a member of the IRD Risk and Assurance Committee.

1.5 CONFIRMATION OF AGENDA AND URGENT ITEMS

The agenda was received with all papers taken as read.

1.6 CONFIRMATION OF MINUTES - PART I COUNCIL MEETING HELD 8 DECEMBER 2022 (C23/01)

23-01 RESOLVED:

(Buckley/Barker)

THAT the minutes of the Massey University Council meeting held on 8 December 2022 [Part I Public] be confirmed as a true and correct record.

CARRIED

1.7 MATTERS ARISING

There were no matters arising from the 8 December 2022 Part I Council minutes.

1.8 COUNCIL ACTION SCHEDULE PART I

All actions were complete and there were no outstanding actions.

1.9 COUNCIL WORK PLAN 2023 - PART I (C23/02)

The Director Governance and Assurance noted that the 17 May 2023 strategy day was now a full strategy day followed by the Council meeting on 18 May and would be held in Wellington.

Council noted the 2023 Part I Work Plan and following its successful health and safety site visit yesterday to Dairy Farm #4 as part of its OHS overview session, supported more Council health and safety site visits be held throughout the year.

ACTION: *Health and safety site visits to be added to the Council 2023 Work Plan.*

2.0 STRATEGIC

2.1 CHANCELLOR'S REPORT - PART I

The Chancellor provided a verbal update on the work undertaken in his role since the last Council meeting in December 2022. Council noted the Chancellor's report.

2.2 VICE-CHANCELLOR'S REPORT - PART I (C23/03)

The DVC Students and Global Engagement joined the meeting at 9.16 am.

The Vice-Chancellor highlighted the positive atmosphere with students and staff on campus for Semester One 2023, especially following the recent impact of flooding in Auckland and cyclone Gabrielle across the country. She provided an update on damage to Massey buildings, impact on staff and students and the Crisis Management Team's response, acknowledging the exceptional work and support of staff during the cyclone relief and resilience of Massey facilities.

The Vice-Chancellor noted that she had recently completed the Academic Audit Cycle 6 exit interview with the Academic Quality Agency (AQA) Audit team following their site visit and Massey's self-review. She explained that AQA was an external body assuring academic quality across all eight universities in New Zealand with the audits supporting quality enhancement activities that assist universities to improve student engagement, academic experience and learning outcomes. She added that it was beneficial for Massey as a learning community to identify its strengths and where further work can be done to ensure it was fit for purpose. She noted the final audit report was expected mid May 2023.

The thought leadership of the Provost on the implications of ChatGPT and its impact on teaching and learning was noted. The number of teaching awards listed in the Vice-Chancellor's report were also noted, including Associate Professor Carolyn Gates receipt of the Prime Minister's Educator of the Year Award in the Te Whatu Kairangi Awards, the premier teaching award in New Zealand.

Minnie-Kalo Voi joined the meeting at 9.23 am.

The Chancellor acknowledged that 2023 marked Massey's sixtieth year of delivering study via distance to people of all ages, locations and backgrounds throughout the world.

23-02 RESOLVED:

(Buckley/Hauk-Willis)

THAT Council notes the update on current issues, key achievements and highlights arising during the reporting period from November 2022 to February 2023.

CARRIED

2.3 STRATEGY IN ACTION: KAIĀRAHI CAPABILITY DEVELOPMENT PROGRAMME (C23/04)

The Vice-Chancellor spoke to the paper, highlighting that Massey was leading in this space with a lot of interest in the Kaiārahi Tiriti capability development programme both nationally and internationally, acknowledging the mahi of the DVC Māori Professor Meihana Durie and Associate Professor Veronica Tawhai on the development of the initiative. She noted that staff selected for the Kaiārahi Tiriti roles would slowly champion the progression of the university as a Te Tiriti-led tertiary institution and embedding a teaching, learning and research environment that honours Te Tiriti.

Council supported the implementation of the programme and its contribution to progressing Massey's aspiration of being a Tiriti-led university. It was suggested that an overview of the programme and various Kaiārahi projects to be implemented be shared with staff. The Vice-Chancellor advised that these projects would go to SLT initially with PVC support of the projects identified for implementation with an update and information to become available to staff in due course.

23-03 RESOLVED:

(Paewai/Barker)

THAT Council notes the Strategy in Action paper on the Kaiārahi Tiriti capability development project.

CARRIED

3.0 OPERATIONAL

3.1 YEAR END (UNAUDITED) FINANCE REPORT – DECEMBER 2022 PART I (C23/05)

The Vice-Chancellor noted last year was financially challenging with the university's 2022 operating deficit -\$36.2m before one-off gain and against a break-even budget. Income was \$11.9m below budget mainly due to lower SAC funding and lower domestic and international student enrolments, adding that this year was also going to be difficult.

23-04 RESOLVED:

(Hauk-Willis/Buckley)

THAT Council notes the contents of the finance report for the year ended 31 December 2022; and notes financial statements discussed in this report are un-audited and may

change following the completion of the external audit conducted by Audit New Zealand).

CARRIED

4.0 EXCLUSION OF PUBLIC (C23/06)

23-05 RESOLVED:

(Leberman/Voi)

THAT the Council excludes the public from the papers as noted in the following table and agrees for Jon Huxley and DVC SaGE to remain for Part II of the meeting:

General subject of each matter to be considered		Reason	Section 48(1) grounds
C23/08	Confirmation of Minutes Council Meeting 8 December 2022 – Part II (A)	For the reasons set out in the Part I minutes of 22 September 2022 held with public present	
C23/09	Action Schedule Part II	Improper gain or advantage	s7(2)(k)
C23/10	Council Work Plan 2023 Part II	Improper gain or advantage	s7(2)(k)
Verbal	Chancellor's Verbal Report	Personal privacy	s7(2)(a)
C23/14	Vice-Chancellor's Report – Part II	Improper gain or advantage Personal privacy	s7(2)(k) s7(2)(a)
C23/11	Business Opportunity: Implementation Plan	Improper gain or advantage	s7(2)(k)
C23/12	2024 Student Fee Setting Process & Principles	Improper gain or advantage	s7(2)(k)
C23/13	Enrolment Report	Improper gain or advantage	s7(2)(j)
C23/15	Strategic Discussion: Horizon 2042 Roadmap	Improper gain or advantage	s7(2)(j)
	FAC Recommendations/Papers & Appendices (C23/16 – 18)	Improper gain or advantage	s7(2)(j)
C23/19	AB Recommendations/Papers & Appendices	Improper gain or advantage	s7(2)(j)
	PAC Recommendations/Papers & Appendices (C23/20 – 21)	Improper gain or advantage	s7(2)(j)
C23/22	Year End Finance Report – Dec 2022 - Part II	Improper gain or advantage	s7(2)(j)
Noting Papers			
i) Financial Improvement Tracker ii) FAC Minutes – Part II – 16 February 2023 iii) AB Minutes – Part I & Part II – 16 November 2022 iv) AB Minutes – Part I & Part II – 15 February 2023 - Unconfirmed v) PAC Minutes – Part II – 25 January 2023 - Unconfirmed			

This resolution is made in reliance on Section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Section 6 or Section 7 of that Act which would be prejudiced by the holding of the whole or the relevant part of the proceedings of the meeting in public as stated in the above table.

CARRIED

Part I of the meeting closed at 9.41 am.

Signature: _____

Date: _____

Part I: Paper for Information

Council Action Schedule – Part I

Item	Action	Responsibility	Meeting date/REF	Status	Due date
1.	Health and safety site visits to be added to the Council 2023 Work Plan.	Exec Officer to Council	9/03/2023 C23/02	Relevant critical risk areas as suggested by the PAC Chair have been added as health and safety site visits to the Council 2023 Work Plan for Council's consideration.	Completed 18/5/23

Council 2023 Work Plan – Part I

	9 MARCH	18 MAY	20 JULY	21 SEPTEMBER	2 NOV	7 DECEMBER
Location	Manawatū	Wellington	Online/Zoom (TBC)	Auckland	Zoom (TBC)	Manawatū
Site Visit	H&S Focus – Dairy Farm #4		Working with Hazardous Substances (TBC)	School of Aviation (TBC)	N/A	Working with Large Animals (TBC)
Strategy Days	Wed 8 March – half day pm/OHS Overview Session	Wed 17 May – full day	N/A	Wed 20 Sep - (half day pm)	N/A	N/A
Strategic Items	<ul style="list-style-type: none"> • Chancellor Report • VC Report • Strategy in Action 	<ul style="list-style-type: none"> • Chancellor Report • VC Report • Strategy in Action 	<ul style="list-style-type: none"> • Chancellor Report • VC Report • Strategy in Action 	<ul style="list-style-type: none"> • Chancellor Report • VC Report • Strategy in Action 		<ul style="list-style-type: none"> • Chancellor Report • VC Report • Strategy in Action
Operational Items	<ul style="list-style-type: none"> • Finance Report 	<ul style="list-style-type: none"> • Finance Report 	<ul style="list-style-type: none"> • Pro-Chancellor Election • Finance Report • Proposed Meeting Schedule 2024 	<ul style="list-style-type: none"> • Finance Report 		<ul style="list-style-type: none"> • Finance Report • Delegated Authority for Dec/Jan period

MEETING DATE:	18 May 2023
AUTHOR:	Vice-Chancellor Professor Jan Thomas
SUBJECT:	VICE-CHANCELLOR'S PART I REPORT TO COUNCIL PERIOD: February - April 2023

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Recommendations

- Recommendation: That Council note this update on current issues, key achievements and highlights arising during the reporting period.

Executive Summary

This report is intended to be a high-level summary overview of the reporting period. I have taken the opportunity to provide links to information for further detail. I wish to continue to emphasise that given the size, depth and diversity of our multi-campus university, this report can only provide a point-in-time record of the accomplishments of our staff, students and wider community. Please forgive me for not being able to mention all of the wonderful mahi and achievements of the Te Kūnenga ki Pūrehuroa Massey University whānau, both individually and in partnership across the university, and externally with our many communities, at home and across the globe. Many of these stories can be found on the [Massey News site](#) and other internal communication channels detailed in this report.

I highlight in this report just a few of the university's efforts and achievements in making Massey a place of equity and excellence, for students, staff and our community. I will seek to ensure that the content reflects, and speaks to the enactment of new Strategic Plan, pou, attributes, and Te Tiriti foundation. In this regard, you will note that this report is now provided in a format and structure to reflect the four strategic pou of the university.

Topical Issues

Tāmaki Makaurau Auckland flooding and Cyclone Gabrielle

I want to acknowledge how hard the first two months of the year were for many, following the flooding in Tāmaki Makaurau Auckland, and then the devastating impacts of Cyclone Gabrielle felt across much of the North Island. My hearts go out to those of you who have been affected by these weather events.

The university continued to reach out to students to offer ongoing support over this time, to ensure their studies could continue despite the disruptions.

The clean-up is well underway as the regions rebuild, however, the devastation, loss, and disruption will have long-lasting impacts across Aotearoa New Zealand, and its people.

Te Pou Rangahau – Research

Examples of the delivery of research excellence and its impact include:

- *Researchers at the top of their fields elected as Fellows of Te Apārangi*
[Professor Dorian Garrick and Professor Qiao Wang](#), both from the School of Agriculture and Environment, are two of the 34 new Ngā Ahurei a Te Apārangi Fellows of the Royal Society of New Zealand Te Apārangi for their distinction in research advancement of science, technology or the humanities.
- *Massey scientist to advise Bill and Melinda Gates Foundation*
 Distinguished Professor Paul Moughan, Riddet Institute Fellow Laureate, was [invited to advise the Gates Foundation in London](#) on alternative proteins for maternal nutrition in April.
- *Latest edition of 'Rangahau' shares snapshot of sustainability work*
 The fourth issue of '[Rangahau: Research at Massey](#)', released this month, profiles more than 30 academics and their teams who are progressing research that advances one or more of the United Nations' Sustainable Development Goals (SDGs).
- *Detailed farm scans ready for take off*
 Massey Ventures offshoot [Hyperceptions](#) will soon be able to determine the vegetation and soil nutrient status of a paddock from a plane, thanks to the rollout of its hyperspectral camera system.
[Read more...](#)

Mahi undertaken to foster, support and enable research excellence. Examples include:

- *Appointment of PBRF Peer Review Panel Co-Chairs*
[TEC has announced the appointment](#) of the Co-Chairs for the peer-review Panels for Quality Evaluation 2026. Chairs from Massey University are:
 - Business and Economics Panel – Co-Chair Māori: Professor Jarrod Haar
 - Creative and Performing Arts – Co-Chair: Professor Robert Jahnke
 - Engineering, Technology and Architecture – Co-Chair Māori: Professor Regan Potangaroa
 - Physical Sciences – Co-Chair Māori: Professor Jonathan Procter.

The appointment of Initial Panel Members will be announced in late May 2023. There will be a second round of nominations for the remaining Panel Members in late 2025.

- *Doctoral Examination Process Is Now Fully Online*
 Timely and robust thesis examination processes are critical to the completion of doctoral degrees at Massey. One way to enhance those completion times is to ensure the examination process is managed in a timely and responsive manner. The team in the Graduate Research School (GRS) have been working with IT Services to develop online workflows to manage the examination process for

doctoral students. The project introduces functionality via the Student Management System (SMS) portal to reduce manual effort, improve efficiency and accuracy, and streamline communication for a positive examination experience for doctoral students, supervisors, and members of examination panels.

Te Pou Ako – Teaching and Learning

Examples of the delivery of an excellent learning environment include:

- *Prime Minister's Educator of the Year 2022*
 Congratulations to Professor Carolyn Gates, Professor of Evidence-Based Veterinary Practice, School of Veterinary Sciences, winner of the 2022 Prime Minister's Educator of the Year Award, who in April received the [honour of wearing the Rauaroha korowai](#) (cloak).
- *World-class teaching and learning recognised in QS subject rankings*
 The university has five subjects ranked first in Aotearoa New Zealand, four of which are in the top 100 worldwide, in the 2023 Quacquarelli Symonds Subject Rankings.

Overall our results for subject area rankings continues to be relatively stable, with subjects either gaining, maintaining or losing a few positions/brackets. Highlighted in green in the table below are the four subjects in the top 100 (Agriculture, Veterinary Science, Development Studies and Communications and Media) and in blue the other four subjects in the top 200. Massey has a total of eight subjects in the top 200 in the world, two less than last year.

Other highlights from our results include:

- 19 subjects and five faculty areas ranked, on par with the last three years
- All five faculty areas continued to be ranked
- We maintained four subjects in the top 100 (Agriculture, Veterinary Science, Development Studies and Communications and Media)
- We maintained five subjects ranked as first in New Zealand (Arts and Design, Agriculture, Veterinary Science, Development Studies and Communications and Media)
- Vet gained one position compared to last year and now ranks 28. Agriculture lost eight positions compared to last year and now ranks 60.
- Development Studies gained 16 positions compared to last year and now ranks 29.

Trend analysis is available on the table below:

Subject/Faculty Area	2022	2023	Movement 21-22	NZ position
ARTS & HUMANITIES	348	347=	Up 1 position	4
Art & Design	101-150	101-150	No change	1
Architecture/Built Environment	151-200	151-200	No change	2
ENGINEERING and TECHNOLOGY	451-500	501-530	Down 1 bracket	4
Computer Science and Info Systems	601-650	601-650	No change	7
Engineering - Chemical	351-400	351-400	No change	3
LIFE SCIENCES and MEDICINE	358=	375=	Down 17 positions	3
Agriculture and Forestry	52	60	Down 8 positions	1
Biological Sciences	401-450	401-450	No change	3

Nursing	101-150	101-150	No change	3
Psychology	201-250	251-300	Down 1 bracket	4=
Veterinary Science	29=	28	Up 1 position	1
NATURAL SCIENCES	451-500	501-520	Down 1 bracket	5
Chemistry	451-500	451-500	No change	3=
Environmental Sciences	301-350	301-350	No change	3=
Geography	151-200	101-150	Up 1 bracket	4=
SOCIAL SCIENCES and MANAGEMENT	267=	298=	Down 31 positions	4
Accounting and Finance	151-200	201-250	Down 1 bracket	3=
Business and Management Studies	251-300	301-350	Down 1 bracket	4=
Communications and Media Studies	51-100	51-100	No change	1
Development Studies	45	29	Up 16 positions	1
Economics and Econometrics	301-350	301-350	No change	6
Education	151-200	201-250	Down 1 bracket	4=
Sociology	251-300	251-300	No change	4=

Mahi undertaken to foster, support and enable an excellent learning environment. Examples include:

- Update on Pūrehuroatanga**
 Equity, access and excellence have always been a core focus at Te Kunenga ki Pūrehuroa Massey University. Since 2021 the university has been taking a Senior Leadership Team-led, all-of-university approach. Pūrehuroatanga represents a coordinated and centralised body of work which aims to remove institutional barriers to success as well as providing targeted, proactive and data-driven support for those learners who need it. It sits beneath the values framework of Paerangi, our Learning and Teaching Strategy, and reflects our commitment to reduce and minimise the historical, educational and systemic barriers to success for all our learners, and especially for Māori and our Pacific learners.

Highlights of some of the things achieved in 2022 include: The appointment of Professor Dame Farah Palmer as Pou Ākonga to lead the work on Ākonga Māori Success. This was created alongside the role of Principal Advisor, Ākonga Reo Māori Tuatahi to further ascertain the assessment needs of Te Reo Māori first language students across the university.

The formation of the Student Achievement coaches who are utilising a newly developed Data Enabled Student Support dashboard to proactively support students is also worthy of note.

Curriculum redevelopment remained a strong and distinctive focus of Pūrehuroatanga and our work on high-impact courses continued. This is supported by the Course Incubator programme which takes a team-based approach, in partnership with teaching staff, to renew, refresh and improve student outcomes. Finally, there was a boost in resources within the Pacific Success team to ensure further development of their peer mentoring programme.

This year we have committed to using a university-wide approach to ensure our academic offer is supported and optimised for academic quality and student wellbeing in order to support student

success. Guiding and supporting students to improve student success, as well as supporting wellbeing and the achievement of students in a proactive and coordinated way.

A huge thanks to everyone involved in this important work. Indicative results from 2022 are showing we are making a real difference for our students and the many and diverse communities we serve. Read more about the 2023 objectives [here](#). The new external Pūrehuroatunga website is now live [here](#).

- *New Specific Circumstances Framework*

After two years of solid work, the Academic Progress and Performance Working Group, chaired by Associate Professor Jo Cullinane, Massey Business School, has completed a new phase of their task, and in November 2022 Academic Committee approved significant changes to the regulations which relate to the way students are supported when they encounter issues that impact their academic achievement. This work falls under the Pūrehuroatunga initiative and is overseen by Academic Committee. The changes introduced will eventually bring about a fundamental 'reset' in how we support students to achieve to their fullest potential, even when they are facing challenges.

Currently, matters which impact student academic performance are supported through separate regulatory remedies including impaired performance, aegrotat and fee appeal processes. The new Specific Circumstances Framework will bring together these traditional remedies, together with new initiatives, such as supplementary assessment and delayed assessment. In addition, the Framework will be linked to the case management system, Fee Appeal will be renamed Fee Return, and students will be able to initiate Fee Return without having to pre-emptively withdraw from their courses. Finally, students with disabilities or chronic conditions are now able to access these remedies even if their impairment was pre-existing.

In this immediate phase of the introduction of the new Framework, all the current arrangements are still available, but we wanted you to be aware of this body of work as the first notable changes may be changes to terminology. You may continue with existing practices if a student asks for advice on matters such as impaired performance. You may also continue to use your local approaches to extensions. Then, in the next phase of development, the way students engage with the university will change and become more proactive and holistic, with students being guided through the process towards the remedy that is the most suitable for them.

We will provide more information as the work progresses. Thank you for your ongoing support and cooperation as we work to ensure that Massey is delivering on our commitment to be a university that places students at the centre of our learning and teaching endeavours.

- *Academic Audit update*

Phase Two of the Cycle 6 Academic Audit has been completed. Thank you to all who were involved in the site visit. The Academic Quality Agency (AQA) will post the report for publication to the public in mid-June 2023. We will then discuss and plan our responses to AQA and will be talking with staff to ensure we are addressing any recommendations appropriately.

- *Block 10 Screen Arts Project – Wellington*

Phase Two of The National Academy of Screen Arts Project on the Wellington campus is underway with design nearing completion and construction activities within Block 10 starting to increase.

Phase Two building works will be progressing from March until July 2023 and will be focused on the Great Hall and adjacent rooms.

- *ChatGPT community of practice*
Interest in the impact of AI on teaching and learning is ongoing, and the establishment of a university community of practice has helped to ensure sharing of information and collaboration amongst academic staff. Massey is also hosting a cross-university community of practice so that resources and information can be shared with other universities.

In March, the university's Centre for Education Transformation (CET) hosted a webinar entitled *It's not just about cheating: critical perspectives on ChatGPT*. The panel session was chaired by Provost Professor Giselle Byrnes, with Jean Jacoby, Director – Education Futures, facilitating the subsequent open session.

Panellists in the webinar were:

- Lee Hickin, Chief Technology Officer, Microsoft
- Dr Karaitiana Taiuru, Kaupapa and Tikanga Māori Ethicist
- Dr Collin Bjork, Senior Lecturer in Science Communication, Massey University
- Dr Mark Nichols, Executive Director at Open Polytechnic Te Pūkenga
- Graeme Smith, Professional Learning consultant, Ako Aotearoa

More than two hundred people (from Massey and externally) attended the webinar.

- *Collaboration sees enhancement in essential veterinary learning*
A recent collaboration with [ADInstruments](#) has seen Senior Lecturer Nicola Smith of Tāwharau Ora School of Veterinary Science develop a new resource for students that offers flexible and engaging learning support. Read more [here](#).

Te Pou Tangata – People

Mahi undertaken to foster, support and enable an inclusive, respectful and safe environment. Examples include:

- *Kōrero with staff*
Staff Update is a weekly e-newsletter that shares information from across the university and works in parallel with *People@Massey*, which celebrates staff achievements and shares insights into the work our people do. *Staff Update* includes the latest updates from SLT, whether it is a message from myself or other relevant information from others in the team. This enhances the visibility of SLT members and our decision making. *Staff Update* includes information and updates that do not warrant a *Massey-all* email.

We have also regularly been inviting staff feedback through an evergreen feedback mechanism, which you can find at [vcfeedback](#). This is monitored daily, and I respond to as many comments as is practical.

Massey-all emails are used for significant items of interest that are time-critical and important to all staff, and generally will come direct from the Vice-Chancellor and members of the university's Senior Leadership Team.

Massey-all emails sent over the reporting period are listed below, with full content are available via the Council Resource Centre in Diligent.

- 9 March – New Collective Employment Agreement ratified. From Professor Jan Thomas, Vice-Chancellor.
 - 10 March – Graduation | Whakapōtaetanga ceremony dates. From Professor Jan Thomas, Vice-Chancellor.
 - 30 March – General and Academic Administration and Finance Business Partnering (Phase Two) Proposal for Change. From Professor Jan Thomas, Vice-Chancellor.
 - 27 April – Consultation is being sought on Te Tiriti o Waitangi Policy. From Professor Meihana Durie, Deputy Vice-Chancellor Māori.
- *Introduction of regular updates from the Academic Board*
Recent discussions at an Academic Board meeting have highlighted a need for more visibility within the wider university community on what Academic Board does, and why this mahi is important to the whole university. In response to this the Staff Update on 26 April provided staff with the first introduction of the functions and role of Academic Board in an effort for this to be more transparent and accessible.
 - *Consultation on Massey University Te Tiriti o Waitangi Policy*
The Office of the Deputy Vice-Chancellor Māori is undertaking consultation around a new Kaupapa Here Tiriti o Waitangi/Tiriti o Waitangi Policy, with staff and stakeholders. The Policy will build further upon the foundation of work undertaken across our university including the establishment of our [Ngā Kaiārahi Tiriti programme](#).

You can access the draft Kaupapa Here Tiriti o Waitangi/Tiriti o Waitangi Policy, our current Treaty of Waitangi Policy and a consultation document that provides background information to the Policy draft, by [clicking here](#).

The deadline for written feedback using [this form](#) is 5pm 19 May.

- *Increase in Library visitor numbers in February.*
Library door count figures show that there has been an increase in visitors for February 2023 in comparison to February 2022. Manawatū Library shows the greatest increase with 50.3 %.

Library Gate Count				
Month	Auckland	Manawatū	Wellington	Total visitors
Feb 22	4,168	4,133	2,713	11,014
Feb 23	4,978	8,198	3,381	16,557

- *Nominations open for the Cat Pausé Women of Integrity Award*
In March, Women@Massey launched the Cat Pausé Women of Integrity Award. The award honours the life of Massey academic and fat activist Dr Cat Pausé who was well known for her authenticity, courage, and compassion.

There are two options to apply for the award:

- Staff can nominate a colleague and provide two testimonials in support, with the nominee's agreement.
- Or, women can self-nominate, providing two testimonials in support.

Nominations close 10 July, with the winner/s announced in November. Click [here](#) for more information.

Te Pou Hono – Connection

Mahi undertaken to create, honour and sustain meaningful connections and partnerships, and addressing the world's big problems, matters of national interest, and promoting leadership. Examples include:

- Professor Rangīānehu (Rangi) Mātāmua ONZM named Kiwibank New Zealander of the Year Te Pou Whakarae o Aotearoa*
 Congratulations to Dr Mātāmua, Ngāi Tūhoe, who has been recognised for his continued efforts to push Mātauranga Māori to the forefront, to better connect Aotearoa with the whenua and wairua shared by all. The pioneering Māori scholar also led the formation of the country's newest public holiday, Matariki, which was celebrated as a long weekend for the first time last year. Read more [here](#).
- Academic wins 2023 Charles Atkin Translational Health Communication Scholar Award*
 Professor Mohan Dutta, School of Communication, Journalism and Marketing, has been selected to receive the 2023 Charles Atkin Translational Health Communication Scholar Award. Read more [here](#).
- Dr Apisalome Movono, School of People, Environment and Planning, has been appointed as a Lead Expert on the Tourism Panel on Climate Change (TPCC) for a three year term. Dr Movono is one of 30 Lead Experts from around the world who are tasked with addressing the pressing issue of sustainability in the travel and tourism sector.
- Associate Professor Jodie Hunter, Institute of Education, has been appointed by the Associate Minister of Pacific Education to the board of the Pacific Education Foundation for a three year term.
- Academic appointed Editor-in-Chief of volcanic journal*
 Dr Emma Hudson-Doyle, School of Psychology, has been announced as the new Editor-in-Chief of the prestigious international *Journal of Applied Volcanology*. Read more [here](#).
- ATEM welcomes Vice-Chancellor as Aotearoa New Zealand Patron*
 Vice-Chancellor Professor Jan Thomas was recently announced as the [Association for Tertiary Education Management](#) (ATEM) New Zealand Patron. She joins Professor Barney Glover, Vice-Chancellor at Western Sydney University, who continues his role as the Australian Patron.
- Auckland Campus celebrates 30th birthday*
 We recently marked the 30-year milestone of the opening of the Massey University Ōteha Rohe campus. A tree-planting served as the ceremonial opening of the Auckland campus on 20 March 1993. Read more [here](#).
- Celebrating 20 years of partnership with Meisei University*



The university recently celebrated 20 years of partnership with Japan's Meisei University at a commemoration event on its Ōteha campus in Tāmaki Makaurau Auckland. Read more [here](#).

- *Delegation from Singapore Institute of Technology welcomed to Manawatū campus*
In March, the group visited the Manawatū campus for the biannual meeting between the institutions, the first in-person meeting since the onset of the COVID-19 pandemic. Read more [here](#).
- *Massey hosts Global One Health Research Partnership programme*
Massey hosted the Global One Health Research Symposium in March 2023, the signature event of the Global One Health Research Partnership, which includes Massey University, Wageningen University and Research, University of California Davis and Nanjing Agriculture University. Over four days, our researchers were able to develop broader and deeper relationships with the aim of new/expanded research programmes. Read more [here](#).
- *Massey and Synlait mark five years of partnership*
The two institutions came together to celebrate the five-year anniversary of the successful partnership. Read more [here](#).
- *Links forged with top Indian university*
The university has signed an agreement with India's Amity University that will pave the way for collaboration between the two institutions. Read more [here](#).
- The UNESCO UNITWIN partnership from the Global South has been renewed for another four years. As the main lead and contact for this partnership Dr Vijaya Dharan, Institute of Education, is involved in regular meetings and joint publication and conference presentations. A joint symposium abstract has been submitted to the European Research Conference. This partnership is also beginning to result in opportunities for Institute of Education staff to contribute to publications in special editions that are edited by partnership universities.
- The 'Rebalancing NZ Army' team comprised of Professor Bethan Greener, Dr Nina Harding and PhD Candidate Major Amy Brosnan, School of People, Environment and Planning, along with international partners Professor Megan Mackenzie (Canada) and Reader Kate Lewis (United Kingdom) delivered a 58-page report to Chief of Army and the Army Governance Board on 30 January 2023. The report contains 34 recommendations for action for Army vis-à-vis gender issues in the organisation, and the team will continue to work alongside the Army's Culture team through 2023 to support implementation.
- *Showcasing the excellence of our taura (students) and the support of our communities*
Just a few examples:
 - Prime Minister's Pacific Youth Awards (PMPYA)
In December 2022, new to Massey student, Annafinau Tukuitoga, received the Prime Minister's Pacific Youth Award in the Arts, Culture and Creativity category, which will support her studies towards a Bachelor in Commercial Music in Wellington this year.
 - DevNet Postgraduate Development Field Research Award (funded by MFAT)

Isabella Patrick was recently awarded a Postgraduate Development Field Research Award worth \$6,000 towards her field research costs for her Master's in International Development. Isabella will explore whether the innovative climate financing approach that is 'Green Tourism Bonds' has a place in Samoa, and what it could mean for development.

- Southeast Asia Centre of Asia-Pacific Excellence Tertiary Market Immersion Programme (TMIP)
Seven students and graduates were selected as part of a group of 12 touring Singapore's food and beverage market for the Southeast Asia Centre of Asia-Pacific Excellence (CAPE) Tertiary Market Immersion Programme. The Tertiary Market Immersion Programme (TMIP) is a government initiative creating opportunities for business-focused tertiary students within Aotearoa New Zealand to connect with Southeast Asia.
- DOC Postgraduate Scholarships 2023
Universities New Zealand (UNZ) administers the Department of Conservation (DOC) postgraduate scholarship and has funded seven of these scholarships for 2023. DOC partnered with Tiakina Kauri (Kauri Protection Agency within Biosecurity New Zealand) and the Environmental Protection Authority to fund one additional scholarship each. Among the nine recipients is Massey University student Taylah Dagg who is currently completing her Master of Science (Biological Sciences) with her research *Ally, adversary or something else: Do co-occurring Phytophthora pathogens influence each other in culture?* Taylah's scholarship is funded by Tiakina Kauri and is worth \$15,000.
- Rotary Club of Wellington North scholarships
Also administered by UNZ, this year four new to Massey students were awarded the Rotary Club of Wellington North scholarships worth \$4,000 each. This scholarship helps financially disadvantaged students in the greater Wellington region to undertake tertiary study. The Massey awardees are studying towards a Bachelor of Vet Science (pre-selection), a Diploma in Facilities Management and Bachelor of Nursing (two students).
- *The Drawing Board: Te Rau Karamu Marae - a masterpiece of interwoven philosophies, artwork and technology*
Te Rau Karamu marae recently featured in an episode of *The Drawing Board* on Whakaata Māori TV. Toi Rauwhāangi whānau and Te Kāhui Toi artists, Kaihautu Toi Māori Ngatai Taepa (Te Āti Awa, Te Arawa) and Associate Dean Māori Kura Puke (Te Āti Awa, Ngāti Tawhirikura) take the show's host, Derek Kawiti, through the physical spaces and creative journey of Te Rau Karamu and the importance of its kaupapa. You can watch the full episode [here](#). This is a beautiful story.
- *Te Kunenga ki Pūrehuroa Massey University 2022 Annual Report*
The 2022 Annual Report has been published and is available to read [here](#). The 100-page document outlines the university's research contributions to Aotearoa New Zealand, student performance, our commitment to becoming a Te Tiriti-led university, financial performance, and more.

MEETING DATE:	4 May 2023
AUTHOR:	Vice-Chancellor Professor Jan Thomas
SUBJECT:	STRATEGY IN ACTION: SOLAR ARRAY PROJECT

Recommendations

- That Council note the Strategy in Action paper on the Solar Array project.

Purpose

This paper has come to Council as evidence of Te Kunenga ki Pūrehuroa Massey University's Strategy in Action. This item focuses on the Solar Array project under Te Pou Hono – Connection, and our commitment to Sustainability and Climate Action.

Massey plans to host one of Aotearoa New Zealand's largest solar farms

In a huge step toward its goal to be net carbon zero by 2030, the university has partnered with renewable energy fund [Solar Bay](#), in a proposal to host a large onsite solar PV (¹Photovoltaic) system on the Manawātū campus. If successful, the farm will be New Zealand's largest 'Behind the meter' solar farm. 'Behind the meter' is a term used to describe the power that is produced and consumed on-site, for example, solar panels on the roof generate electricity which is then fed into the home below for use. In this case, the electricity will be fed directly into Massey's private network.

Supported by impact capital from Australasia's largest independent private capital providers, Solar Bay finances, builds and operates renewable energy infrastructure for Australia and New Zealand's largest commercial and industrial property owners and energy consumers.

The arrangement will see Solar Bay own and operate the solar arrays, which are linked solar modules made up of multiple panels, for the next 25 years, with the university purchasing all of the electricity generated. After the initial 25 years ownership of the solar arrays, Solar Bay will then transfer ownership to the university.



This image of a large solar park in Belgium shows how the solar panels are anticipated to look on university land. Photo credit: Antalexion, CC BY-SA 4.0 <https://creativecommons.org/licenses/by-sa/4.0>, via Wikimedia Commons.

The two solar systems will consist of a six megawatt peak (MWp) array on the equestrian grazing area and a 1.87 MWp array over the Orchard Road car park. The solar farm will be approximately

¹ A **photovoltaic system**, also **PV system** or **solar power system**, is an electric power system designed to supply usable solar power by means of photovoltaics. It consists of an arrangement of several components, including solar panels to absorb and convert sunlight into electricity, a solar inverter to convert the output from direct to alternating current, as well as mounting, cabling, and other electrical accessories to set up a working system.

6.5ha, co-located with grazing activities, and the car park site will be approximately 1.5ha. A smaller array is also intended for the roof of the Innovation Complex on the Auckland Campus.

Subject to final design, the solar arrays are expected to produce 9,000,000 kilowatt hours (kWh) of electricity per year, or approximately 38 per cent of campus electricity.

The price for the energy purchased by Massey will be lower than the grid energy rate, creating anticipated savings of up to \$1m per year in energy costs. The renewable electricity generated from the solar farm will be used to power Massey, and when more electricity is generated than the university requires, the power will be distributed back to the local network. This diversification of electricity generation will result in an increase in electricity generation capacity and an increase in the security of electricity for the university, whilst also assisting Massey to meet its Net Carbon Zero 2030 goal, and creating another revenue stream.

This is an important step forward in Massey's efforts to reduce its carbon footprint, and aligns with the [Climate Action Plan](#) which was launched in 2021. Also in 2021, the university's national energy supply contract was re-tendered, resulting in a significant increase in energy prices. Together these elements supported Massey in engaging with an alternative energy solution.

Dr Allanah Ryan, Associate Director – Sustainability, Policy & Communications, says the solar arrays are an exciting step forward in implementing the Climate Action Plan.

"The arrangement with Solar Bay will help us move closer to our goal to be Net Zero Carbon by 2030 by moving away from fossil fuels and towards implementing greenhouse gas reduction.

"It's a very significant and positive step towards meeting our obligations as a university to act in the face of a climate change emergency. This technology will pave the way for future initiatives at Massey, as we act to mitigate the impacts of climate change," she says.

The university is currently working through the planning application process with construction starting later this year, subject to approvals.

ENDS

MEETING DATE:	18 May 2023
AUTHOR:	Deputy Vice-Chancellor – University Services, Shelley Turner
SUBJECT:	MARCH 2023 FINANCE REPORT – Part I

Recommendations

It is recommended that Council:

- Note the contents of this cover paper and the attached finance report for the three months ended 31 March 2023.

Purpose

This report summarises the financial results for Massey University (the University) and its controlled entities (the group) for the year ended 31 March 2023.

For the purpose of this paper the group includes the following entities:

- Massey University (the University);
- Massey University Foundation Trust (MUF);
- Massey Ventures Limited (MVL) and its controlled entities; and
- Massey Global Limited (MGL) and its controlled entity.

Key Highlights of the Finance Report

Income Statement

Income Statement			
	YTD ACTUAL (\$000)	YTD BUDGET (\$000)	YTD VAR (ACT TO BUD) (\$000)
Government Grants	52,847	52,975	(128) ✓
Student Fees	25,807	27,387	(1,580) ✓
Research Income	20,473	22,293	(1,820) ✓
Consultancy, Conference, Trading and Other Income	16,514	14,964	1,550 ✓
Total Income	115,641	117,619	(1,978) ✓
Staff Related Expenses	76,097	73,768	(2,329) ✗
Depreciation	21,769	21,628	(141) ✓
Other Expenditure	35,126	38,886	3,760 ✓
Total Expenses	132,992	134,281	1,290 ✓
University Operating (Deficit)/Surplus Before One-off Item	(17,351)	(16,663)	(688) ✓
(Deficit)/Surplus % Before One-off Item	(15.00%)	(14.17%)	
(Deficit)/Surplus from Controlled Entities	1,387	825	561 ✓
Group Operating (Deficit)/Surplus	(15,964)	(15,837)	(127) ✓
Group Operating (Deficit)/Surplus %	(13.56%)	(13.29%)	

The University's YTD operating deficit of -\$17.4m (-15.0% of revenue) was \$0.7m worse than the YTD budget.

- Income

YTD income was \$2.0m below budget due to lower than budgeted student fees and research income, partially offset by higher consultancy and other income.

- Expenses

YTD operating costs were \$1.3m below budget due to lower other expenditure being partially offset by YTD savings targets for staff related expenses not being fully achieved.

Group Result

The group YTD deficit of -\$16.0m was \$0.1m worse than budget due to the unfavourable University performance explained above and a \$0.6m favourable variance from controlled entities mainly due to a higher return on managed fund investments held by MUF.

Balance Sheet

Balance Sheet			
	YTD ACTUAL (\$000)	YTD BUDGET (\$000)	YTD VAR (ACT TO BUD) (\$000)
Current Assets	172,863	173,563	(701) ✓
Non-Current Assets	1,739,364	1,735,507	3,857 ✓
Current Liabilities	286,776	293,874	7,098 ✓
Non-Current Liabilities	34,112	36,097	1,985 ✓
University Net Assets	1,591,338	1,579,099	12,239 ✓
University Equity	1,591,338	1,579,099	12,239 ✓
Net Assets - Controlled Entities	46,085	44,019	2,066 ✓
Group Net Assets	1,637,423	1,623,118	14,305 ✓
Group Equity	1,637,423	1,623,118	14,305 ✓

The group's balance sheet continues to be strong. Net equity as at 31 March 2023 was above budget mainly due to accounting revaluations at the end of 2022 indicating an increase in the value of land and buildings and a decrease in the staff retirement liability.

Statement of Cash Flows

Statement of Cash Flows			
	YTD ACTUAL (\$000)	YTD BUDGET (\$000)	YTD VAR (ACT TO BUD) (\$000)
Opening Cash and Cash Equivalents - University	42,755	11,641	31,114 ✓
Net Cash Flow from Operating Activities	72,499	89,694	(17,195) ✗
Net Cash Flow from Investing Activities	(55,400)	(90,633)	35,233 ✓
Net Cash Flow from Financing Activities	-	-	- ✓
Net Foreign Exchange Gain (Loss)	(22)	-	(22) ✓
Closing Cash and Cash Equivalents - University	59,833	10,702	49,131 ✓
Cash and Cash Equivalents - Controlled Entities	5,355	3,033	2,322 ✓
Group Cash at End	65,188	13,735	51,453 ✓

The Groups cash and cash equivalent balance as at 31 March 2023 was \$51.5m above budget mainly due to delays in the capital plan and lower than anticipated investment in term deposits with more than three months maturity, as management is prioritising maintaining necessary levels of liquidity by holding shorter term deposits.

Group KPIs/Covenants

	Compliance
	YTD Actual
Bank borrowing covenants	✓

Bank borrowing covenants were in compliance with targets as at 31 March 2023. Note that TEC financial covenants are calculated on FY results and will be assessed in finance reports after the first FY forecast in April.

Part I: Paper for Decision



**MASSEY UNIVERSITY COUNCIL
MINUTES OF THE ACADEMIC BOARD**

**HELD VIA VIDEOCONFERENCE
on**

WEDNESDAY 15 March 2023 AT 1.30 PM

PART I

Present:

Associate Professor Claire Matthews (Chair), Provost Professor Giselle Byrnes, Professor Dianne Brunton, Professor Stephen Croucher, Associate Professor Jo Cullinane, Professor Lisa Emerson, Aniva Feau, Professor Ray Geor, Francisco Hernandez, Jake Law, Professor Jill McCutcheon, Dr Tere McGonagle-Daly, Associate Professor Andre Mürnieks, Professor Margaret Petty, Professor Julieanna Preston, Dr Marta Rychert, Distinguished Professor Peter Schwerdtfeger, Ramairoa Tawera, Associate Professor Veronica Tawhai, Associate Professor Fiona Te Momo, Professor Bryan Walpert, Professor Carol Wham, Professor Cynthia White, Professor Georg Zellmer, and Associate Professor Oli Wilson.

In Attendance: Council member Alistair Davis, and Academic Board Secretary Christabelle Marshall.

Apologies: Vice-Chancellor Professor Jan Thomas, Dr Maria Borovnik, Professor Meihana Durie, Professor Tasa Havea, Professor Huia Jahnke, and Professor Nicolette Sheridan; and for early departure from Distinguished Professor Peter Schwerdtfeger, and Professor Cynthia White.

1. PROCEDURAL MATTERS

1.1 Introduction/Mihimihi

The Chair opened the meeting with a mihimihi and welcomed all members present and those in attendance.

1.2 Apologies

The apologies were noted by the Board.

1.3 Declaration of Interests

No interests were declared for the meeting.

1.4 Meeting Agenda Review

No items were unstarred in the agenda for discussion.

1.5 Confirmation of Minutes of Meeting held on 15 February 2023 – Part I (AB23/03/33)

Part I: Paper for Decision

AB23-09

RESOLVED:

(Te Momo/Schwerdtfeger)

THAT the Academic Board adopts the minutes of the meeting held on 15 February 2023 as a true and correct record.

CARRIED

1.6 Matters Arising

There were no matters arising from the minutes.

1.7 Action Schedule - Part I (AB23/03/34)

The Chair provided an update on the progress of actions in the schedule and noted those that were now closed. The Board noted the Action Schedule.

1.8 Academic Board Work Plan 2023 - Part I (AB23/03/35)

The Board noted the 2023 Work Plan.

2. STRATEGIC UPDATES

2.1 Chair's Report

The Chair provided a verbal report for Part I, noting the following items:

- **Membership:** The Chair noted an election within the College of Business would commence on 27 March for one academic staff representative to be elected to Academic Board.
- **Toka Tū Ake EQC Webinar:** The Chair noted the invitation distributed to Board members to attend He taonga tuku iho: An introduction to Mātauranga Māori for scientists and researchers on 22 March 2023.
- **Meeting Protocols:** Noted that the allocation of agenda items to Board members for discussion would continue in 2023.
- **Council March Meeting:** Noted that Council had approved Academic Board's Terms of Reference and the Qualifications Policy and Framework. It was further noted that Council discussed the Kaiārahi Programme and that a presentation on this would come to Academic Board in due course.

2.2 Vice Chancellor's Report (AB23/03/36)

The Vice-Chancellor was an apology for the meeting, and the report was taken as read.

The Acting Vice-Chancellor, Provost Professor Giselle Byrnes noted the report and highlighted the achievements listed.

The Provost expressed compassion to all those that had recently been affected by Cyclone Gabrielle, and noted the University's continued support for those communities still impacted.

ACTION: Congratulatory letters to be sent on behalf of the Board to award recipients as listed in the Vice-Chancellor's report.

Part I: Paper for Decision

2.3 Provost Report

The Provost provided a verbal update report to the Board, and noted recent work undertaken as follows:

- **Academic Audit Cycle 6:** Noted the recent site visit and thanked interviewees for their engagement in the process. A report is due mid-2023.
- **Paerangi:** Noted progress and the expectation that this document would return to Academic Board in May 2023.
- **Te Pou Rangahau:** Noted that this document would return to Academic Board in April 2023. It was further noted that this document would also be presented alongside Paerangi at SLT.
- **Graduate Attributes:** Expressed thanks to all involved in current discussions. Noted that this item would soon proceed to Colleges for consultation and feedback.
- **Qualification Review Process Review:** Noted current progress and that this review would come to Academic Board in due course.
- **QS University Subject Rankings:** Noted that this information would soon be released.
- **Government response to Cyclone Gabrielle:** Noted funding for research related to environmental issues and reprioritisation of funding.

2.4 Student Report

Jake Law provided a verbal report to the Board, and noted the following:

- Noted current progress in the amalgamation of Te Tira Ahu Pae and the structuring of the association.
- Te Tira Ahu Pae elections were underway, with 57 student applications received to date.
- Noted students the association have spoken with have not been supportive of the removal of Pacific Graduations as a separate ceremony. Noted Te Tira Ahu Pae had been offered possible funding to host Pacific celebrations. Discontent was expressed for the limited funding options offered.

Ramairoa Tawera noted taura discontent with 0% weighted assignments.

The Chair noted some courses include 0% weighted assignments and the potential advantages of including these assignments in programmes.

The Chair invited further discussion out of the meeting to better understand the specific programmes and circumstances.

2.5 Academic Board Self-Review Report (AB23/02/06)

The Chair spoke to the report and noted the proposed improvement actions for discussion.

AB23-10

RESOLVED:

(Zellmer/Walpert)

THAT the Academic Board approve the improvement actions listed in AB23/03/37 to improve Committee performance and/or operation.

CARRIED

3. ACADEMIC PROGRAMMES

Part I: Paper for Decision

3.1 College of Business Annual Report 2022 (AB23/03/38)

Associate Professor Jo Cullinane noted the report and welcomed feedback from the Board.

A Board member questioned the content of business conducted, noting that the majority of items were academic matters.

Associate Professor Jo Cullinane advised that the annual report details documentation presented to the Board and noted that discussions are much richer.

3.2 University Research Committee Annual Report 2022 (AB23/03/39)

The Provost noted the report summarising work completed by University Research Committee in 2022 and welcomed feedback from the Board.

3.3 CUAP Cover Paper (AB23/03/40)

3.3.1 New Specialisation: Applied Professional Practice Major

3.3.2 New Specialisation: Applied Professional Practice Minor

3.3.3 New Specialisation: Professional Accountancy (Chartered Accountant)

3.3.4 Qualification Amendment: Master of Professional Accountancy (Chartered Accountant)

3.3.5 Qualification Amendment: Master of Analytics

3.3.6 Qualification Retirement: Postgraduate Diploma in Banking

3.3.7 Specialisation Retirement: Banking

3.3.8 Specialisation Retirement: Banking and Finance

The Provost presented the CUAP proposals and summarised key changes to the Board.

It was further noted that Academic Committee would consider how to provide summary documents to the Board for CUAP proposals, noting the significant size of these documents currently.

Distinguished Professor Peter Schwerdtfeger left the meeting at 1.54pm.

AB23-11 RESOLVED: (Croucher/Cullinane)

THAT the Academic Board recommend the CUAP proposals listed in AB23/03/40 to the Vice-Chancellor and forward to CUAP for approval or noting.

CARRIED

4.1 PAPERS FOR NOTING

- | | | |
|---|---|-------------------|
| ★ | 4.1.1 College of Business College Board Minutes 17 January 2023 Part I | AB23/03/41 |
| ★ | 4.1.2 College of Health College Board Minutes 15 November 2022 Part I | AB23/03/42 |
| ★ | 4.1.3 College of Humanities and Social Sciences College Board Minutes 18 November 2022 Part I | AB23/03/43 |
| ★ | 4.1.4 College of Sciences College Board Minutes 17 November 2022 Part I | AB23/03/44 |
| ★ | 4.1.5 Academic Committee Minutes 8 November 2022 Part I | AB23/03/45 |

The Board noted the papers as listed.

Part I: Paper for Decision

4.2 DECISIONS TRANSFERRED FROM PART II OF THE ACADEMIC BOARD MEETING**4.2.1 Conferment of Degrees Paper (AB23/03/49)****4.2.2 Memorandum: Revocation of Award****4.2.3 Memorandum: Attestation to Status of Graduands****4.2.4 Conferment of Degrees and Awarding of Diplomas and Certificates****AB23-14 RESOLVED:****(McGonagle-Daly/Cullinane)**

THAT the Academic Board approves that the recently conferred award of Bachelor of Business to the individual student listed in the additional memo be revoked by the Board.

CARRIED

Francisco Hernandez voted against the resolution.

Dr Marta Rychert abstained from voting.

AB23-15 RESOLVED:**(McGonagle-Daly/Te Momo)**

THAT the Academic Board approves the degrees be conferred, and the certificates and diplomas be awarded to those as listed in document AB23/03/49, and the seal affixed to the parchments.

CARRIED**5. MOVING INTO PART II - EXCLUSION OF THE PUBLIC (AB23/03/46)****AB23-12 RESOLVED:**

THAT the Academic Board exclude the public from the papers as noted in the table below, excluding Council member Alistair Davis, and Academic Board Secretary Christabelle Marshall.

General subject of each matter to be considered		Reason	Section 48(1) grounds
23/03/47	Confirmation of Minutes Academic Board Meeting 15 February 2023 – Part II	For the reasons set out in the Part I minutes of the Academic Board of 16 November 2022 held with public present.	
23/03/49	Conferment of Degrees and Awarding of Diplomas and Certificates	Personal privacy	s7(2)(a)
Papers for Noting			
College of Business College Board Minutes 17 January 2023 – Part II			
College of Health College Board Minutes 15 November 2022 – Part II			
College of Humanities and Social Sciences College Board Minutes 18 November 2022 – Part II			
College of Sciences College Board Minutes 17 November 2022 – Part II			

This resolution was made in reliance on Section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Section 6 or Section 7 of that Act which would be prejudiced by the holding of the whole or the relevant part of the proceedings of the meeting in public as stated in the above table.

CARRIED

Part I of the meeting closed at 2.07pm

Part I: Paper for Decision

A handwritten signature in black ink, appearing to read 'A. Matthews'.

Signature: _____

Date: 19 April 2023

Part I: Paper for Decision



**MASSEY UNIVERSITY COUNCIL
MINUTES OF THE ACADEMIC BOARD**

**HELD VIA VIDEOCONFERENCE
on**

WEDNESDAY 19 April 2023 AT 1.00 PM

PART I

Present:

Associate Professor Claire Matthews (Chair), Vice-Chancellor Professor Jan Thomas, Provost Professor Giselle Byrnes, Dr Maria Borovnik, Professor Dianne Brunton, Professor Stephen Croucher, Associate Professor Jo Cullinane, Professor Meihana Durie, Professor Lisa Emerson, Professor Ray Geor, Francisco Hernandez, Jake Law, Professor Jill McCutcheon, Dr Tere McGonagle-Daly, Associate Professor Andre Mürnieks, Professor Julieanna Preston, Dr Marta Rychert, Professor Nicolette Sheridan, Distinguished Professor Peter Schwerdtfeger, Ramairoa Tawera, Associate Professor Veronica Tawhai, Professor Bryan Walpert, Professor Carol Wham, Professor Cynthia White, Professor Georg Zellmer, and Associate Professor Oli Wilson.

In Attendance: Council member Alistair Davis, Director of Governance and Assurance Jodie Banner and Academic Board Secretary Christabelle Marshall.

Apologies: Aniva Feau, Professor Tasa Havea, Professor Huia Jahnke, Professor Margaret Petty, and Associate Professor Fiona Te Momo.

1. PROCEDURAL MATTERS

1.1 Introduction/Mihimihi

The Chair opened the meeting with a mihimihi and welcomed all members present and those in attendance.

1.2 General and Academic Administration and Finance Business Partnering (Phase Two) Proposal for Change

The Vice-Chancellor provided an overview of the proposal for change and noted that this is an on-going multi-year project. It was noted that a submission from Academic Board would be well received by SLT and encouraged members of the Board to provide feedback on the current proposal for change.

Members provided feedback as follows:

- Concern was expressed regarding the reduction in staff numbers, and the potential loss of institutional knowledge.

Part I: Paper for Decision

- Noted administration staff are currently overworked. Concern was expressed regarding the proposed reduction in staff and how this would impact academic staff through delays in administration restricting the flexibility of academics.
- Noted receipt of comments from staff at other universities that have gone through similar changes and the difficulties the change presented to academics.
- Proposed flexibility in administration staff could cause restrictions for academic staff.
- Noted concern that students had not been properly consulted or made aware of the impacts the proposal for change may have on students. Noted it was difficult for students to provide an opinion on the proposal with this lack of insight. However, students would welcome the opportunity to offer their perspective on the proposed changes.
- Existing difficulties with administration staff not being located on all campuses, causing miscommunication, long wait times and frustration.
- A view was expressed that centralisation would reduce flexibility, and potentially increase costs to the University.
- Concern was expressed regarding how this change would impact researchers and their ability to conduct research without adequate administrative support. It was noted that administrators had been vital to the recent changes to the research culture in CoCA.
- Questioned how a loss of staff could deliver more efficient academic systems.
- Concern was also noted regarding the potential decrease to academic quality that could result, and how this could impact students, staff and the university as a whole.
- Suggested a mixed level model could be more appropriate, and offer the best of both worlds.
- A member noted redundancies reduce workplace morale of academic and professional staff.
- Examples were provided regarding current delays in the approval of travel for academic staff and concerns were expressed regarding anticipated further negative implications the current proposal would have on this area of administration.
- While the intention to reduce administration costs is good, there is a need to consider how to reduce the administrative burden.
- Would like to see modelling/ projections for the proposal for change, and that all risks have been considered.
- Noted that administration staff were the university's key support in navigating COVID-19. Would like to see modelling to see how the university would have coped with an outbreak under the proposed structure.
- Proposal needs to acknowledge the complex university structure, including the operation of different schools and their differing requirements.
- Concerns were raised regarding the centralisation of IT systems and noted that this had increased the administration duties of academic staff.
- A member noted staff concern that their opinions would be ignored and that the proposal is a formality of an already decided change.

The Vice-Chancellor thanked the Board for providing their feedback on the proposal for change and restated that a final decision has not been made regarding this, and that a decision would be made and informed by university staff feedback.

Part I: Paper for Decision

ACTION: Academic Board Chair and Academic Board Secretary to craft a summary of notes for feedback submission on the proposal for change.

1.3 Apologies

The apologies were noted by the Board.

1.4 Declaration of Interests

No interests were declared for the meeting.

1.5 Meeting Agenda Review

No items were unstarred in the agenda for discussion.

1.6 Confirmation of Minutes of Meeting held on 15 March 2023 – Part I (AB23/04/54)

The Provost requested an amendment to 2.2 Vice-Chancellor's Report. This would be amended to include the following: "the Provost expressed compassion to all those that had recently been affected by Cyclone Gabrielle, and noted the University's continued support for those communities still impacted."

AB23-17

RESOLVED:

(Zellmer/Schwerdtfeger)

THAT the Academic Board adopts the minutes of the meeting held on 15 March 2023 as a true and correct record, with the addition of the noted amendment.

CARRIED

1.7 Matters Arising

There were no matters arising from the minutes.

1.8 Action Schedule - Part I (AB23/04/55)

The Chair provided an update on the progress of actions in the schedule and invited DVC Māori to speak to the item on Academic Board karakia. It was noted that opening and closing meetings with a mihi is currently appropriate for Academic Board. The Board noted the Action Schedule.

1.9 Academic Board Work Plan 2023 - Part I (AB23/04/56)

The Board noted the 2023 Work Plan.

2. STRATEGIC UPDATES

2.1 Chair's Report

The Chair provided a verbal report for Part I, noting the following items:

- **Membership:** The Chair noted that the College of Business election was currently underway and would close on Friday 21 April.
- **Wellington Graduations:** Noted that the Wellington graduations were a success and noted the upcoming Palmerston North and Auckland graduation ceremonies.

Part I: Paper for Decision

- **Academic Board Self-Review Actions:** Noted meeting with the Vice-Chancellor to discuss operational items that need to be considered at Academic Board.
- **Subcommittee Chairs Bi-Annual Meeting:** Noted a recent meeting with subcommittees Chairs at their scheduled bi-annual meeting.

2.2 Vice Chancellor's Report (AB23/04/57)

The Vice-Chancellor noted her report, and the report was taken as read. The Vice-Chancellor updated members on recent Wellington Graduation ceremonies, that these were well-run and joyous events. She encouraged staff to attend future graduations as students really appreciated celebrating this milestone with their teachers.

The Vice-Chancellor welcomed feedback and questions from the Board.

A Board member inquired as to the reason why the Māori graduation was held at the Michael Fowler Centre, as opposed to previous years where it was held at Te Rau Karamu Marae.

DVC Māori Professor Meihana Durie responded to the inquiry, and noted that although the ceremony was excellent, the marae brings additional Kaupapa Māori to the event. It was noted that the decision to hold the ceremony at Michael Fowler Centre was based on the high attendance anticipated for this ceremony. It was further noted that there was general agreement for a proposal for next year's Māori ceremony to be held at the marae, if attendance numbers allow.

ACTION: *Congratulatory letters to be sent on behalf of the Board to award recipients as listed in the Vice-Chancellor's report.*

2.3 Provost Report

The Provost provided a verbal update report to the Board, and noted recent work undertaken within her office.

Online Supervised Exams (AB23/04/58)

The Provost spoke to the Online Supervised Exams document and noted the university has robust and fair processes in place for organising alternative examination arrangements, if required.

The Board provided feedback on the document as follows:

- Expressed concern that no business case, privacy impact assessment, risk analysis or student consultation were conducted.
- Concern was raised over miscommunication regarding online supervised exams. It was suggested the university provide more transparent communication to students and the wider community on this matter.
- Noted risk in increasing number of online supervised exams without consulting with students.

The Provost thanked members for providing their feedback, and noted engagement with her office and student representatives had now occurred. The Provost confirmed that the Learning and Teaching Committee will establish a group to review exams/OSEs. Student concerns were acknowledged and would be considered in the evaluation of the process. It was further acknowledged that online supervised exams may be suitable for some courses of study, whilst other forms of assessment may be more appropriate for other courses.

Part I: Paper for Decision

It was further noted that the Provost and DVC SAGE would draft a communication to students to update and inform them on this matter. An invitation was extended to student representatives to co-author this communication.

2.4 Student Report

Jake Law provided a verbal report to the Board, and noted the following:

- That student elections through Te Tira Ahu Pae have finished, with 30 students elected and almost all vacancies now filled.
- That a training weekend for national student representatives was scheduled for 28-30 April.
- Acknowledged the delay in appointing College Board student representatives and that this was due to the exceptional circumstances of the amalgamation of the student associations.

Ramairoa Tawera noted some Rumaki reo students are struggling with time limited tests in English and noted that with Online Supervised Exams these students could potentially be flagged for looking for translations of particular words into Te Reo Māori.

DVC Māori Professor Meihana Durie responded to this concern, and noted current work in this area to ensure that taura are provided the right level of support and resources. It was further noted that this is an important priority for the university, and that work would continue to be done in this area to support sufficient te reo resourcing across colleges.

It was further noted that examinations, including Online Supervised Exams could be provided in Te Reo Māori if requested.

2.5 Te Tiriti Policy Discussion

Pukenga Tiriti Associate Professor Veronica Tawhai provided a verbal update to the Board on the draft policy, noting that this would come to the Board for consultation in due course.

3. ACADEMIC PROGRAMMES

3.1 Paerangi Learning and Teaching Plan (AB23/04/59)

The Provost spoke to the Paerangi Learning and Teaching Plan and highlighted key changes within this iteration, including how this aligns with the Massey University Strategy 2022-2027.

The Board was supportive of this document and noted it had a clear direction.

3.2 University Student Survey Policy and Procedures (AB23/04/60)

The Provost spoke to the University Survey Policy and Procedures document and noted that this is a new policy for Academic Board approval. It was noted that there had been limited student consultation on this policy and that feedback from the student representatives regarding this item was encouraged.

The Board provided feedback as follows:

- Noted previously low engagement with online surveys.
- Would like to continue pen and paper surveys.

Part I: Paper for Decision

- Would like to see feedback from College Boards incorporated into this policy.
- Endorsed automatically sending surveys to students after all courses.
- Requested an obligation to provide responses to the evaluation.
- Raised concerns as those with extreme opinions are incentivised to respond and could likely skew any data received.
- Student members noted the quantity of surveys they receive, and that they do not always have time to respond to these in a meaningful way.
- Would like to see student representatives utilised through their roles with this process.
- Would like to see results of surveys that are transparent and accessible.
- Suggested students be consulted with regard to the creation of invitation emails, to provide feedback and suggestions to promote student engagement.
- Noted surveys are important for quality control.
- Would like to see more reliable surveys that ensure the responses received are reliable and valid for the purpose of the survey.
- Concern expressed that wider dissemination of results could have negative implications for academic teaching staff if they receive negative responses. This could also include risks of breaching staff privacy.
- Other members expressed support for the policy, and further suggested the use of peer surveys to increase quality control and assess courses.

The Provost thanked Board members for their feedback. The importance of surveys in evaluating course quality and content was noted. It was further noted that any privacy concerns would be addressed within a revision of the document.

It was agreed that the draft policy and procedures would return to Academic Committee for further consideration, and to student representatives for consultation.

ACTION: Academic Board Secretary to forward feedback from the Board to the Provost, for consideration in the revision of the policy and procedures at Academic Committee. The Provost would provide the policy for consultation to student representatives.

3.3 College of Creative Arts Annual Report 2022 (AB23/04/61)

The College of Creative Arts Annual Report 2022 was deferred to the 16 May Academic Board meeting.

3.4 College of Humanities and Social Sciences Annual Report 2022 (AB23/04/62)

The College of Humanities and Social Sciences Annual Report 2022 was deferred to the 16 May Academic Board meeting.

3.5 College of Sciences Annual Report 2022 (AB23/04/63)

The College of Sciences Annual Report 2022 was deferred to the 16 May Academic Board meeting.

3.6 College of Health Annual Report 2022 (AB23/04/64)

The College of Health Annual Report 2022 was deferred to the 16 May Academic Board meeting.

Part I: Paper for Decision

3.7 CUAP Cover Paper (AB23/04/65)

- 3.7.1 New Specialisation: Global Communication (Minor) (AB23/04/66)**
- 3.7.2 Qualification Amendment: Master of Applied Linguistics, Postgraduate Diploma in Applied Linguistics, Postgraduate Certificate in Applied Linguistics (AB23/04/67)**
- 3.7.3 Qualification Amendment: Master of Sustainable Development Goals (AB23/04/68)**
- 3.7.4 Qualification Retirement: Foundation Certificate in Advanced Academic English Foundation Certificate in Academic English (AB23/04/69)**
- 3.7.5 Qualification Retirement: Bachelor of Communication (Honours) (AB23/04/70)**
- 3.7.6 Specialisation Retirements: 7 Specialisations in Bachelor of Communication (Honours): Communication Management, Expressive Arts, Journalism Studies, Linguistics, Media Studies, Marketing Communication, Public Relations (AB23/04/71)**
- 3.7.7 Specialisation Retirement: Dispute Resolution (AB23/04/72)**
- 3.7.8 Specialisation Retirement: Expressive Arts (AB23/04/73)**

The Provost presented the CUAP proposals and summarised key changes to the Board. It was further noted that Academic Committee would consider how to provide summary documents to the Board for CUAP proposals, noting the significant size of these documents currently.

AB23-18 RESOLVED: (Byrnes/Cullinane)

THAT the Academic Board recommend the CUAP proposals listed in AB23/04/65 to the Vice-Chancellor and forward to CUAP for approval or noting.

CARRIED

4.1 PAPERS FOR NOTING

- ★ 4.1.1 College of Business College Board Minutes 14 February 2023 Part I **AB23/04/74**
- ★ 4.1.2 College of Humanities and Social Sciences College Board Minutes 17 February 2023 Part I **AB23/04/75**
- ★ 4.1.3 College of Sciences College Board Minutes 16 February 2023 Part I **AB23/04/76**
- ★ 4.1.4 Academic Committee Minutes 7 February 2023 Part I **AB23/04/77**
- ★ 4.1.5 College of Health College Board Minutes 21 February 2023 Part I **AB23/04/78**
- ★ 4.1.6 Academic Committee Minutes 7 March 2023 Part I **AB23/04/79**

The Board noted the papers as listed.

4.2 DECISIONS TRANSFERRED FROM PART II OF THE ACADEMIC BOARD MEETING

- 4.2.1 Conferment of Degrees Paper (AB23/04/85)**
- 4.2.2 Memorandum: Attestation to Status of Graduands**
- 4.2.3 Conferment of Degrees and Awarding of Diplomas and Certificates**

AB23-21 RESOLVED: (McGonagle-Daly/Cullinane)

Part I: Paper for Decision

THAT the Academic Board approves the degrees be conferred, and the certificates and diplomas be awarded to those as listed in document AB23/04/85, and the seal affixed to the parchments.

CARRIED

5. MOVING INTO PART II - EXCLUSION OF THE PUBLIC (AB23/04/80)

AB23-19

RESOLVED:

(Matthews)

THAT the Academic Board exclude the public from the papers as noted in the table below, excluding Council member Alistair Davis, Director of Governance and Assurance Jodie Banner, and Academic Board Secretary Christabelle Marshall.

General subject of each matter to be considered		Reason	Section 48(1) grounds
23/04/81	Confirmation of Minutes Academic Board Meeting 15 March 2023 – Part II	For the reasons set out in the Part I minutes of 15 March 2023 held with public present	
23/04/83-84	Strategic Reports	Improper gain or advantage	s7(2)(j)
23/04/85	Conferment of Degrees and Awarding of Diplomas and Certificates	Personal privacy	s7(2)(a)
23/04/86-89	Academic Programme Reports	Improper gain or advantage	s7(2)(j)
Papers for Noting			
College of Business College Board Minutes 14 February 2023 – Part II			
College of Humanities and Social Sciences College Board Minutes 17 February 2023 – Part II			
College of Sciences College Board Minutes 16 February 2023 – Part II			
Academic Committee Minutes 8 November 2022 – Part II			
College of Health College Board Minutes 21 February 2023 Part II			
Academic Committee Minutes 7 March 2023 Part II			

This resolution was made in reliance on Section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Section 6 or Section 7 of that Act which would be prejudiced by the holding of the whole or the relevant part of the proceedings of the meeting in public as stated in the above table.

CARRIED

Part I of the meeting closed at 3.13pm

Signature: _____

Date: _____

Part I: Paper for Decision

MEETING DATE:	18 May 2023
AUTHOR:	Chancellor, Michael Ahie
SUBJECT:	EXCLUSION OF PUBLIC

Recommendation

- That the Council exclude the public from the papers as noted in the table below:

General subject of each matter to be considered		Reason	Section 48(1) grounds
C23/33-34	Confirmation of Minutes Council Meeting 9 March 2023 – Part II (A) and (B)	For the reasons set out in the Part I minutes of 22 September 2022 held with public present	
C23/35	Action Schedule Part II	Improper gain or advantage	s7(2)(k)
C23/36	Council Work Plan 2023 Part II	Improper gain or advantage	s7(2)(k)
Verbal	Chancellor's Verbal Report	Personal privacy	s7(2)(a)
C23/37	Vice-Chancellor's Report – Part II	Improper gain or advantage Personal privacy	s7(2)(k) s7(2)(a)
C23/38	Business Opportunity: Update	Improper gain or advantage	s7(2)(k)
C23/39	2024 Student Fee Setting	Improper gain or advantage	s7(2)(k)
C23/40	Academic Profile Report	Improper gain or advantage	s7(2)(j)
C23/41	Risk Report	Improper gain or advantage	s7(2)(j)
C23/42	FAC Recommendations/Papers & Appendices	Improper gain or advantage	s7(2)(j)
C23/43	AB Recommendations/Papers & Appendices	Improper gain or advantage	s7(2)(j)
C23/44	PAC Recommendations/Papers & Appendices	Improper gain or advantage	s7(2)(j)
C23/45	Month End Finance Report – March 2023 - Part II	Improper gain or advantage	s7(2)(j)
C23/46	Health and Safety Q1 Report	Improper gain or advantage	s7(2)(j)
C23/47	Vice-Chancellor Nominees to Council	Personal privacy	s7(2)(a)
Noting Papers			
i)	Financial Improvement Tracker		

Part I: Paper for Decision

- ii) FAC Minutes – Part II – 20 April 2023
- iii) AB Minutes – Part II – 15 March 2022
- iv) AB Minutes – Part II – 19 April 2023 - Unconfirmed
- v) PAC Minutes – Part II – 5 April 2023 - Unconfirmed

This resolution is made in reliance on Section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Section 6 or Section 7 of that Act which would be prejudiced by the holding of the whole or the relevant part of the proceedings of the meeting in public as stated in the above table.