The Transformation of Employment Relations in Europe
Institutions and Outcomes in the Age of Globalization
Edited by James Arrowsmith, Valeria Pulignano.

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Series: Routledge Research in Employment Relations

Since the 1980s, the process of European economic integration, within a wider context of globalization, has accelerated employment change and placed a new premium on ‘flexible’ forms of work organization. The institutions of employment relations, specifically those concerning collective bargaining between employers and trade unions, have had to adapt accordingly. The Transformation of Employment Relations focuses not just on recent change, but charts the strategic choices that have influenced employment relations and examines these key developments in a comparative perspective.

A historical and cross-national analysis of the most important and controversial ‘issues’ explores the motivation of the actors, the implementation of change, and its evolution in a diverse European context. The book highlights the policies and the role played by different institutional and social actors (employers, management, trade unions, professional associations and governments) and assesses the extent to which these policies and roles have had significant effects on outcomes. This comparative analysis of the transformation of work and employment regulation, within the context of a quarter-century timeframe, has not been undertaken in any other book. But this is no comparative handbook in which changes are largely described on a country-by-country basis, but instead, The Transformation of Employment Relations is rather focused thematically. As Europe copes with a serious economic crisis, understanding of the dynamics of work transformation has never been more important.

“This volume provides a highly valuable analysis of the process and outcome changes occurring in European employment relations. Written by top-flight researchers, the collection benefits from a thematic issue orientation. While it is no surprise that liberalization, de-regulation, and internationalization are pervasive and powerful, the persistence of significant within, and cross, country variation belies simple convergence notions”. - Harry C. Katz is Kenneth F. Kahn Dean and Jack Sheinkman Professor, ILR School, Cornell University (United States)

“This is an important and timely book which examines the transformation of European employment relations resulting from the processes of liberalization, deregulation and internationalisation over the past two decades. Leading experts cover a wide range of issues using comparative analysis of key themes which reflect the increasing complexity and diversity within Europe”. - Russel Lansbury is Professor of Work and Organisational Studies in the Faculty of Economics and Business at the University of Sydney (Australia)

“The considerable achievement of this innovative and authoritative comparative volume is to provide a compelling, thematically organised analysis of the increasing complexity of Europe’s employment relations under the dual pressures stemming from European integration and globalisation”. - Paul Marginson is Professor of Industrial Relations, University of Warwick (United Kingdom)

“The process of European integration, in particular since the coming into effect of the Treaty of Maastricht and the enlargement rounds of 2004/07, had a powerful impact on industrial relations in Europe. This very rich book diligently maps, assesses and analyses the key trends in European IR since the 1990s. Have industrial relations at national level with regard to their actors, processes and outcomes converged or diverged over the past two decades? Have we witnessed a new level playing field of European industrial relations or has the social dimension of Europe stayed feeble and in its infancy? Is it appropriate to speak of ‘Europeanisation’ of industrial relations? These are only some of the questions addressed in this comprehensive publication which offers very interesting and thought provoking insights into some of the mega trends of European industrial relations in times of global economic crisis”. - Christian Welz is Director of the Working Conditions and Industrial Relations Unit at the European Foundation for the Improvement of Living and Working Conditions, Dublin (Ireland)

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